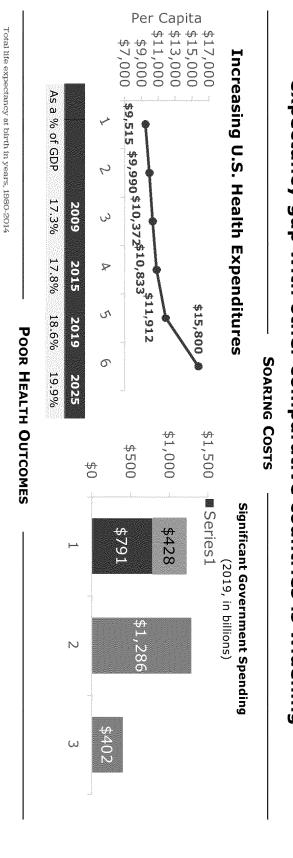
expectancy gap with other comparative countries is widening We are the world's largest healthcare spender, but our life Pre-Decisional - DRAFT



70 1980

1962

1984

1986 1988

1990

1992

1994 1996

1998 2000

2002

2004

2006

2008 2010

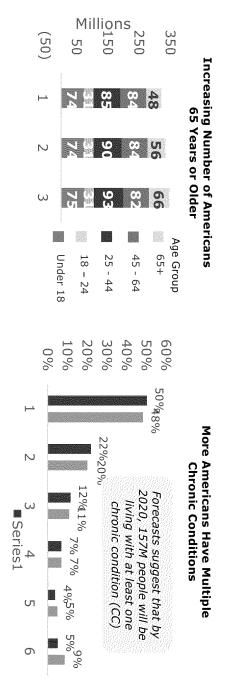
2012

2014

Widening Life Expectancy Gap
We are 12 of 12 among the
wealthiest industrialized countries

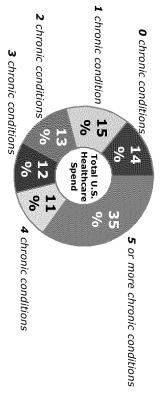
Americans are aging and many have costly chronic conditions

AN AGING POPULATION WITH CHRONIC DISEASE



HIGH COSTS OF CHRONIC CONDITIONS

People with 5 or more Chronic Conditions Represent More than a Third of U.S. Healthcare Spend



that require innovative solutions and bold leadership The United States faces intractable health and social problems

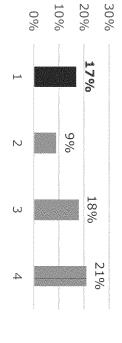
OPIOID CRISIS CHILD OBESITY

Increasing Deaths from Drug Overdose

Deaths per 100,000 population 4 Management All drug overdose deaths www mans Drug overdose deaths involving opioids 2006 2008 2010 2012 2014

High Prevalence of Childhood Obesity

(2011-2014)



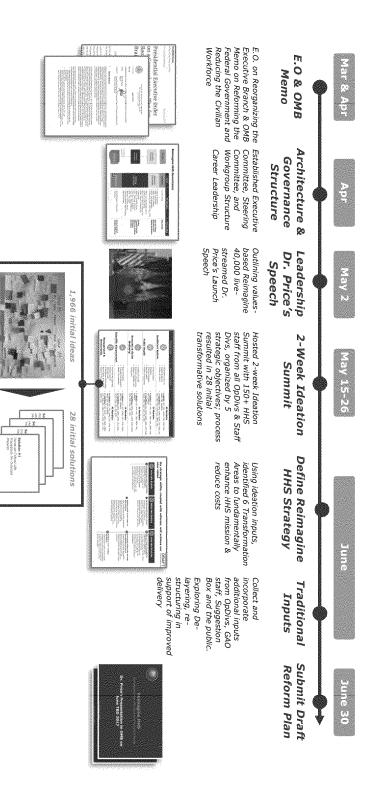
MENTAL HEALTH

million Americans
meet the standard for interferes with or limits life disorder that substantially behavioural, or emotional having a mental,

activities

have a serious mental illness million Americans

Reimagine HHS Process



We launched Reimagine HHS to turn the tide on rising costs while improving America's health and well-being over the next decade

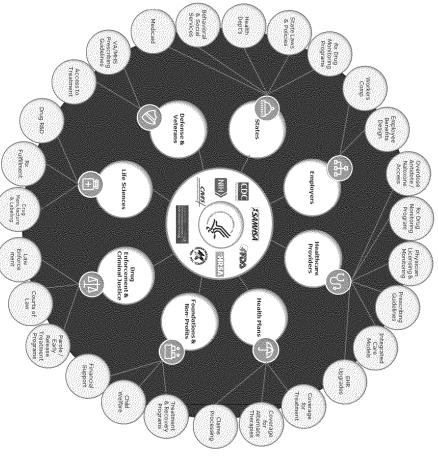
uniquely qualified to deliver... This vision requires HHS to embrace a catalyst role and prioritize services it is

How Cap Con Tale	Wh: Prop Adv	How we Markets, Customer Channels, Geograph	DIMI
How We Execute Capabilities, Configuration, Talent, Technolog	What We Deliver Products & Services, Value Prop, Defensible Advantage	How we Enable Markets, Customers, Channels, Geographies	DIMENSION
 Legacy roles, tools, and processes Diffuse and siloed organizations with unique policies and procedures Large workforce aligned to specific programs or processes Proprietary data systems 	 Large-scale, siloed funding, focused on compliance Disparate funding through grants, cooperative agreements, contracts, and reimbursements aligned to Customers (e.g., healthcare systems) 	 Prescriptive to Partners States, locals, tribes, territories, international locations Clinicians, patients, families, communities Private sector, non profits, academic institutions 	Τοραγ
 Exponential organization Integrated enterprise that maximizes scale for operational efficiency and impact Agile and high-performing workforce Connected data platform that drives a more effective ecosystem 	 Large-scale, siloed funding, focused on compliance Disparate funding through grants, cooperative agreements, contracts, and reimbursements aligned to Customers (e.g., healthcare systems) Strategic, integrated investments, focused on outcomes Customer AND consumer-driven resources and solutions Incentives to drive or correct market dynamics Data and insights 	 States, locals, tribes, territories, international locations Clinicians, patients, families, communities Private sector, non profits, academic institutions Empowering to Partners Same stakeholders as today, while shifting approach to creating opportunities for choice Renewed focus on collaboration with industry and innovators 	Томогком

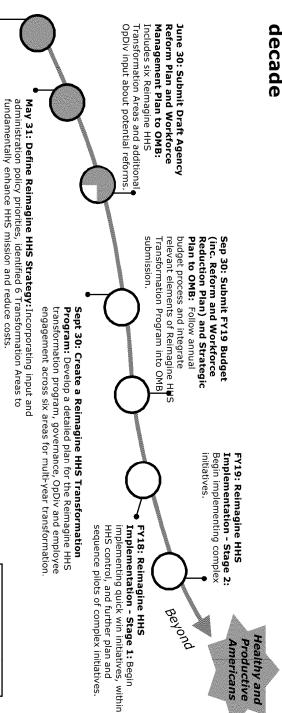
and wellness challenges We imagine a future where HHS enables America to tackle its most pressing health

Example: HHS Catalyzes Solutions to Opioid Crisis

complex problems innovate, and solve to collaborate, empower partners catalyze and this ecosystem, HHS At the center of positioned to is uniquely



while improving America's health and wellbeing over the next We launched Reimagine HHS to turn the tide on rising costs



- May 2: Launch Reimagine HHS Initiative
- Over a two-week Reimagine HHS Ideation Summit, 28 solution concepts 40,000 (TBC) livestreamed Dr. Price's Reimagine Launch Speech

percentage complete Yellow filling indicates

- developed by 150 HHS staff spanning 5 strategic objectives
- 500 staff submissions to HHS Suggestion Box and HHS Reimagine Email 182 Public Comments received

FY2018 -

Next Decade

Operational Efficiencies Fraud & Abuse Cost Savings (bn)

→ FY2028

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